At Forward Vision, each young person has a programme based on their specific needs and ability.”
It has been another exceptional year at Royal Blind, with many achievements and developments that everyone can be extremely proud of. We have continued to work towards fulfilling our vision at Royal Blind to build a community in which those with a visual impairment, including those with additional support needs, are fully included and lead fulfilling lives.

This year saw the launch of Kidscene, our integrated After School Club based at the Canaan Lane Campus of the Royal Blind School. Using the excellent facilities we already have in place, we are able to offer an integrated service for children at the Royal Blind School as well as schools within the local communities. This unique integration and the quality of our services has already proved popular, with the plan to develop and grow the service into the coming year.

Forward Vision, who opened their doors in August 2010, have continued to thrive and grow. Offering an excellent purpose-built facility where young adults can be supported into independent living, so they are able to participate fully in their daily life choices.
and the running of their home. The young adults are given the opportunity to take part in a number of exciting activities such as skiing and going to rock concerts as well as the every day tasks such as cooking, cleaning and college!

**Scottish Braille Press** have seen their most successful year to date as they continue to reach out to those with a visual impairment through their production of Braille, Large Print and Audio versions of books, magazines, bank statements, exam papers and much, much more. They have teamed up with a number of best-selling authors to ensure the simultaneous production of their books and have also worked in partnership with new publishing houses. They also continue to be a leading light in supported employment, which allows provision for employment of people with disabilities and a support service to accommodate any special requirements.

During the last year, **Braeside House** has continued to provide the a high level of person centred care. The residents have benefited from the expertise of all the staff at Braeside House, including an enthused activities team who ensure that alongside their care needs, they are also having fun with indoor bowls, gardening activities and regular day trips. Placed solidly in the top 20% of care homes by the care school staff have worked collaboratively with Education Scotland and the SQA.
inspectorate, the commitment of staff to train and develop themselves shines through in the service they provide.

The Royal Blind School provides high standards of education and care for our pupils at all times. We want our children and young people to have a range of opportunities and experiences which will enable them to become successful learners, responsible citizens, confident individuals and effective contributors to society. Achieving this demands genuine opportunity and choice within an individualised needs-based curriculum, delivered in a safe, yet challenging, environment. An in-depth strategic review has established a new vision for the school, with the years ahead seeing times of change for the Royal Blind School as it takes steps to safeguard its future to be able to provide a high quality contribution in the education of young people with visual impairments.

I continue to be inspired by the work of Royal Blind and the hard work and commitment of its staff. Their knowledge, professionalism, dedication and determination makes Royal Blind what it is and I would like to take this opportunity to thank everyone who has been a part of this last year.

The teaching philosophy employed at the school is based on the understanding that low vision creates unique educational needs.”
PUPIL SUCCESSES

• Saad was the first totally blind pupil to achieve his Black Exeat Mobility Pass. To achieve the Black Exeat Pass, a pupil has to independently travel a planned but unfamiliar travel route, using both bus and train travel.

• Stephen was awarded ‘best boy’ trophy at Worcester Swimming Gala.

• At the annual Edinburgh Festival of Drama, Dance and Music, 4 of our pupils were awarded the Adjudicator’s Choice award.

• Katie Jane has settled well into the school and is a now a First Year pupil. She has worked hard in various areas including learning to use her vision to the maximum; this has led to the development of reading and writing skills. Katie Jane is now following the Oxford Reading Scheme and related materials and both she and her parents are delighted that she has started on the road to literacy.

• Additionally, Katie Jane is now accessing swimming lessons in the school pool when previously she has had a real fear of water and had always refused to enter a swimming pool.

• Scott is now a First Year pupil at the school and he has settled in very well. Scott has benefitted from the supportive environment in the Royal Blind School and his teachers and parents have noted this. Scott has attended and participated in a number of sporting events and has won a variety of medals for his efforts. He has managed to attend school more regularly than when attending his local school and the benefits of this can be seen in Scott’s increased confidence. Scott has also been a befriender to a new pupil at the school who is learning English as a second language in the past few months and has enjoyed this role.

• Senior pupils at Canaan Lane have participated in communication sessions with the Clowndoctors, building their confidence and communication skills.

• Pupils in the Canaan Lane Leavers’ Class have achieved their ASDAN Transition Certificates.
In all inspections by the Care Inspectorate, the school was graded as Very good across all Quality Themes with a grading of ‘Excellent’ in one Quality Statement relating to the quality of Communication. The school was awarded the Green Flag as an Eco-School this year. It is working towards becoming a Fairtrade School and a Rights Respecting School.

We received accreditation as a provider of CPD in 2011 and have provided courses and bespoke training outwith the school as well as engaging in a rigorous programme of CPD for our own staff.

Four more members of the teaching staff achieved accreditation in visual impairment either through postgraduate study or the competency pathway. One additional member of teaching staff attained accreditation as a Chartered Teacher. Residential staff continued to move towards attainment of Scottish Vocational Qualifications as required by the Scottish Social Services Council (SSSC).

One member of staff has attained qualification as a trained Assistant in habilitation and another is undergoing this training. The head of Care and Deputy Head of Care have both attained degrees in Social Work Studies.

Throughout the year, school staff have worked collaboratively with Education Scotland and the SQA to further develop the Curriculum for Excellence and the new national qualifications. We have contributed to the Strategic Review of Learning Provision for Children and Young People with Complex Additional Support Needs (the Doran Review) and carried out an internal Strategic Review (See under ‘Plans for the Future’ below).

School staff have been actively involved in the work of UKAAF (United Kingdom Association on...
Our residential care service provides a stimulating life outside the classroom for those pupils who make overnight stays. Highlights of the social calendar this year included an Easter visit in which 30 scooters from the Scooter Club gave a noisy alternative to the Easter bunny. As well as a group of young people from Gigha House at Canaan enjoyed choosing items to decorate and paint including mugs and egg cups. Young people were supported by care staff and Social Work Students.

Accessible Formats) in moving towards the transition to the Unified English Braille code. The Depute Head Teacher, Outreach was appointed to the UKAAF Board and chairs the Braille Teachers’ Group. She also chairs the Braille Maths Group for Scotland. The Orientation and Mobility Specialist has been actively involved in the development of professional training and standards for Paediatric Habilitation Specialists.

We have provided information to key stakeholders about the range of educational provision for children and young people with Visual Impairment in Scotland through our website, handbook, prospectus and the media, and we have hosted visits and Open Days for Professionals, Friends and Families. We have conducted information stands at several national conferences including Community Care Live and the SIRCC (Scottish Institute of Residential Child Care) Conference.

We have been actively involved through Education Through Care Scotland in the development of an Outcomes Framework to demonstrate the achievement of a wide range of outcomes for children and young people in residential special schools.

We have participated in a range of European projects including projects in Theatre (Imagine) and Mobility (Step Up). We hosted a European Workshop on Physical Education for Pupils with VI, have delivered training in Rebound Therapy and participated in a staff exchange between Scotland, Northern Ireland and the republic of Ireland in Music.

Our work has been featured in Journal articles (eg: the RNIB Journal) and on the website of Learning and Teaching Scotland (now Education Scotland).

The physical facilities of the school were improved through substantial renovation and repair of the residences adjacent to the Craigmillar Park campus.
Kidscene is our new after-school club. Kidscene was opened in January 2012. Here is the reaction of one parent:

"We have been looking for an inclusive after-school club for Jack for over 2 years as he needs to socialise outside of school. Kidscene exactly what we have been looking for.

There is a good mix of children with and without additional support needs with no segregation – everyone does the same thing to their own abilities.

The premises are ideal as there are different rooms for different kinds of play so children can choose their activities.

Access to the swimming pool is great for Jack as he is able to float semi-independently and play with the other children in an equal environment.

Jack is keen to go and join in with the general play and likes all the activity and “buzz”.

He is able to do some things that we are unable to do at home due to lack of space. He especially likes swimming."
The young people at Forward Vision have made great strides this year, and they and their families are thrilled with the service the team has provided. Word is getting around and we already have six young people in Forward Vision full time and by next summer we will have what is currently our full complement of nine young people in two adjacent units.

The young people receive individualised packages of care from a dedicated team of highly trained staff who have expertise in visual impairment and multiple disabilities. Of the 19 staff in the team, 16 have both an HNC in social care + SVQ level 3 (or equivalent) and the 3 remaining staff are currently undertaking the SVQ qualification. Most of the team have previously worked with children at the Royal Blind School and have taken part in training to enable them to transfer their existing skills into an adult setting, which includes training in the protection of vulnerable groups, including legislation (which differs from child care legislation). Staff also work with benefits agencies to ensure our young adults get the benefits they are entitled to.

The team have adapted Care Planning to develop Individual Lifestyle Plans (ILP’s) for each young person, which incorporate health, medical and care needs. Each young person has a programme based on their specific needs and ability. These plans aim to realise the potential of the young adults in our care and push boundaries.

Staff at Forward Vision have also developed the use of communication aids such as programmes and switches, and have also developed specialised communication methods to enable our young people to engage with and communicate to the outside world. These communication aids include the use of on-body signing, PECS, Signalong, Makaton, interpreting difficult speech (of a hearing impaired young adult), interpreting non-verbal communication (gesture, blinks, facial movements), and vocalisations (sounds that are not speech but which can be interpreted by staff who know the young adults well).

Recent comments made to SCSWIS inspectors by the young adults’ parents and carers included: ‘It is a fantastic service’, ‘Staff are excellent’, ‘Communication is very good, especially regarding health’, ‘I am always made very welcome’, ‘Peter is very happy there’, ‘I can’t praise the staff highly enough’.

And the following was written by the parent of a young person who came to Forward Vision for short breaks: ‘James participates fully in his life choices and is encouraged to be as independent as possible. The use of Forward Vision for respite has made the family more positive about James’s future and the possibilities of his living an independent life with the appropriate level of support being a very feasible outcome.’
Braeside House continues to strive to deliver the highest level of Relationship centred care, with the resident and their needs being at the centre of this. The home is graded 5’s (“very good”) across the board on Quality of care, quality of leadership and management, quality of environment, quality of staffing by the Care Inspectorate.

This places us solidly within the top 20% of Care Homes, a reflection on the high standard of care delivered and the commitment of our dedicated staff.

Over the years we have adapted our care and reporting to reflect the ever-changing needs of the resident and their families. The average age of our residents is now 92 and activities within the home have changed to reflect this. Trips from the home are shorter and more focused. Concerts much smaller, and there is much more one-to-one activity, on a daily basis. This year we held two daffodil tea afternoons which proved very popular, and these will continue in various guises over the summer.
The home operated at an average of 96.6% of full capacity throughout the year (2010/11 95.0%), which is a great achievement as over the year we had 43 (2010/11 48) vacancies to fill. Our average re-let period was 19 (2010/11 48) days.

The average length of stay of those residents who died at Braeside House during this financial year was 2.0 years (2010/11 1.7 years).

Staff education continues to be a vital component at Braeside House, with four staff successfully completing SVQ qualifications in care – two at level 2, and two at level 3. Serena Allan, Head of Care, is a recognised expert in Relationship Centred Care, and this year had work published in an Open University reader and a gerontological study book. All staff including domestic have completed Positive Dementia courses, and two of our registered nurses are undertaking the Understanding Dementia course delivered by Stirling University.

Morag Francis, Deputy Matron, and Serena Allan, Head of Care, presented a workshop during the RCN Older People’s Conference in Manchester. The workshop focussed on relationship centred care and partnership working. It was attended by more than a third of the 150 delegates and provided an excellent opportunity for our staff and our excellent practice to be known and respected across a broader field.

We used questionnaires this year in a major exercise to assess the impact of our approach to care as objectively as possible.

“...The results will be useful in improving some of the details of our care and service. Overall the outcomes were very satisfactory.”
It does not feel that I am visiting a care home. It’s very private and my mother can make it as personal as she wishes.

There were questionnaires for residents, relatives and staff, and as an important innovation this time a member of staff from outwith Braeside House carried out the interviews with residents. The results will be useful in improving some of the details of our care and service. Overall the outcomes were very satisfactory.

Comments by relatives in the questionnaires include those on the facing page.

Three very special ladies went out for lunch recently to celebrate being members of a new and very exclusive club – the Braeside over-100’s. Their combined age is an amazing 307 and a half years.

There were two significant retirements this year – Nancy McCann and Liz Forsyth, with 41 and 25 years’ service respectively, have been a wonderful part of the team and will be greatly missed.

We would like to take this opportunity to thank all of the families, and friends of Braeside House for their continuing support over the past year, also the ongoing hard work of our staff.
We have further developed our relationships with our existing clients to increase turnover to record levels resulting in an exceptionally strong financial performance. Total sales increased by 17% to £1.8 million, on the back of an increase of 40% already gained in the previous year.

The growth was particularly high in our specialist large print production. All the staff are to be thanked for their efforts throughout a very successful year, in which they have had to work very hard to meet the demand.

Our high level of sales throughout the year led us to increase the number of permanent staff, allowing us to increase the number of employees who are visually impaired from nine last year to ten, and the number who are otherwise disabled from eight last year to ten. We continue to work with Shaw Trust under Work Choice scheme and with Edinburgh City Council for employment placements.

We were particularly pleased to be in a position to take on two part-time employees who had lost their employment through the closure of BlindCraft. To manage the expansion of this work and ensure that the development goals of our placed employees can be attained we have recruited an Employment Support Worker.

In response to the growth in our business, we have restructured our management and supervisory structure and adopted a number of procedures to reflect the changing processes within the business and as an aid to training staff. We have developed process maps for the work we do for each of our major clients to aid efficiency and minimise error.

We completed a busy year by implementing a salary re-grading.

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We have widened our network of Scottish Publishers and Scottish Authors and have now worked or are working with Waverley Books, Little Brown, Canongate, Allison & Busby, Barrington Stoke, Hachette Scotland, Jenny Brown Associates, Orion Books, Alex Gray, Sue Reid Sexton, Ian Rankin. We worked with Orion Books to produce the Braille version of the Ian Rankin novel “The Impossible Dead” on the same day as the print version. Similarly, we produced a Braille version of “Braw Stuff from Scotland” on the same day as the print version for doodlemacdoodle.

We continue to work as members of UKAAF and support the efforts of the organisation to introduce a quality accreditation scheme for Braille. Guidelines are being compiled and will be introduced. Our own Jim McCafferty was elected onto the UKAAF Braille Production & Technology Group in March 2011 and was elected as a Board member at the AGM in June. In that role he attended the Braille 21 Conference in Leipzig.

We said farewell to Patricia Moodie, who retired after 26 years’ service, and we celebrated long service awards for Janet Bartholomew and Kevin Turner.
Our priorities for marketing and fundraising have been:

- Raising the profile of Royal Blind in order to increase the knowledge of the organisation among potential supporters and among those with whom we may work to provide future services.
- To grow income in order to build the financial viability of existing operations and services and build our capacity to raise funds, to enable future growth and security.
- To ensure that an effective and accurate database of supporters is maintained in order to increase the knowledge of the organisation among potential supporters and build our capacity to raise funds.

We have worked continuously throughout the year to engage our supporters in the work of Royal Blind and the services we provide. We started off the year with our first ever ‘Thank You’ event held at our Craigmillar Park campus. This event allowed our donors and volunteers, who have loyally supported us over the years, to spend time with people who deliver our services on a daily basis. It was a resounding success and one that we are sure to repeat.

Throughout the year we have delivered a vibrant range of campaigns and events. Our flagship event Try and Score, held in association with Aberdeen Asset Management, was a great success and attracted a number of big name celebrities from the worlds of Rugby and Football. Light Relief Week, a week that encourages supporters to use an hour to actively fundraise for us, ran for the second time in October and is developing and growing as a way of growing our support and raising funds. Rabbie’s Girls, our popular ladies night, full of glitz and glamour, proved immensely popular again this year.

National Braille Week continues to raise awareness of the use of Braille as a communication system which empowers those who are blind or visually impaired. This year’s campaign saw the celebrity Chef Tony Singh, along with children from the Royal Blind School, produce a Braille and Large Print Cookbook, which proved a huge success.

The success of the Royal Blind School and its pupils was highlighted in the BBC 2 documentary ‘Running Blind’ about former pupil and Paralympic athlete Libby Clegg, who will be competing for her country at London 2012.
Our marketing team have been involved in the launch of our Kidscene After School Club, creating and distributing the marketing materials to promote this unique service.

We have worked year round in making sure that all marketing materials were kept fresh, up-to-date and well distributed across our services.

Our popular iSite Magazine, which has a reach of 12,000 people and businesses across the UK has continued to generate interest. Regular updates to our website, social network sites and e-newsletters have ensured a continuous flow of traffic and support online, continuing to engage our supporters, old and new, in all that we do.

ORGANISATION WIDE AND HEAD OFFICE

Our improvement programme for Information and Communications Technology is well under way. The whole organisation is now on a single network and serviced by a central helpdesk service. The system works better and more efficiently through improved lines and virtual storage of data. Internet filtering, virus protection and security are all improved.

We have improved our induction programme to ensure all new staff to the organisation are welcomed and fully prepared for their work in a similar way.

We have reviewed the way in which we recognise and award long service by staff members. We benefit from having a loyal and dedicated workforce and it has been good to recognise their contribution more formally than in the past. Particularly significant milestones have been reached by Denise Hughes in our Finance Department who achieved 35 years’ service this year, and Brian Philip at the Scottish Braille Press, who has been with us for 30 years.
Pupils whose needs arise only from a visual impairment are generally catered for by their home authorities, but any referrals of pupils that continue to arise will be accepted. Pupils with multiple disabilities along with their visual impairment are now most commonly catered for by their home authorities in special units for those with multiple disabilities, but again we anticipate continuing to receive a small number of admissions.

The Scottish government’s Doran Review is due to report shortly after the date of this report. The directors do not expect that the Doran Review will fundamentally alter the principles and legislation that has given rise to the current and expected future pattern of use of the school.

The numbers of pupils expected to be referred to the school imply a need for a smaller facility than we have at present, but the transition to that ultimate model will be gradual over a ten year period, as the Board has made a commitment that all the pupils currently at the school will be able to remain at the school, as far as it can support the financial cost that this will entail, which will need to be managed carefully. It is planned that the school will be located on a single campus at our existing Canaan Lane site as early in the transitional period as is practicable, probably the summer of 2014.

These decisions mean that our previous major plans to improve our facilities at Craigmillar Park by

School developments
The pattern of referral of new pupils to the Royal Blind School by Scotland’s local authorities has been consistent for the last five years at lower numbers and at later ages than were previously typical. As a result it became plain that the shape and size of the school required careful review if we are to meet the need we now service effectively, efficiently and sustainably. The Principal was seconded from normal duties from January to March 2012 in order to prepare a fully researched report enabling the Board to consider our strategy in the round. The outcome is that the Board is resolved to re-position the school positively as a specialist provider for children and young people whose visual impairment combines with other additional support needs such as physical, behavioural or emotional support needs, such that the home local authority is unable to place them successfully in a mainstream learning environment.
and reflects the changing expectations of society away from special schooling and centralised facilities except where the need is unable to be dealt with satisfactorily in a local setting. The changes are planned with some considerable regret, knowing the very impressive outcomes the school has achieved in the past decade through early intervention and the intensive application of multi-disciplinary expertise and providing access to the best materials and facilities.

**Adult services**
We are already looking at the needs of the young people Our Forward Vision service when they eventually leave that service at the age of 25. We are developing models and ideas for supporting adults with visual impairments and other disabilities in living in the community.

**Older people**
We are acutely aware that needs of the kind that we can meet so effectively in the Edinburgh area at Braeside House are equally present throughout the rest of Scotland, and so we continue to look for ways in which we might successfully expand outwards.

**The Scottish Braille Press**
With the help of outside consultants we are a developing our production system so that it will provide a more streamlined process to meet the increasing workload and exacting targets required by our major clients.

We have committed to achieving the Information Security standard ISO27001 accreditation as soon as practicable.

the construction of a new residential building and other changes will not now be implemented. The residential houses that we refurbished and improved during 2011 will remain in use for a significant period through the transition and possibly beyond.

The Royal Blind School provides a range of valuable services both to the pupils of the school and more broadly to educators and carers of children and young people with visual impairments. Looking to the future, we are keen to build and maintain a vibrant and effective school as well as work in cooperation with Local Authorities and other providers to develop and diversify the range of services we deliver. Ideas in development include expanding our after-school club and finding ways of reaching out to pupils and staff in other schools and pre-schools, and formalising and expanding the school’s role as a specialist training provider to other organisations and authorities.

We are approaching a sustained period of significant change which will be challenging to plan and manage and will be difficult for many of our staff. We cannot be completely certain over an extended period exactly when some of the changes in staffing and structures will need to be made. This will be another stage in the long forward evolution of the school
Total incoming resources, at £14.5 million, increased by 10% from the previous year as increased income from our Forward Vision service and the Scottish Braille Press, and greater income from our investments, outweighed the further decrease in fee income to the Royal Blind School.

Forward vision was in its first full financial year and has been very successful in generating the income needed to cover its costs. The surge in sales at the Scottish Braille Press during the previous year continued in its positive effect bringing the press a very busy and financially prosperous year. The Royal Blind School accounted for 43% of our total income for the year, a somewhat lower proportion than in former times as pupil numbers have continued to decrease and other services have grown.

Our voluntary income remained steady at just over £1 million. The dominant figure in this is income from legacies, which was lower this year than last but always fluctuates from one year to the next. We have additional income from the sale of a house which in former times provided accommodation for the school.

The operating deficit of the Royal Blind School has somewhat reduced this year, as costs were pegged back to match the fall in fee income, helped by an improvement in the pension cost figures from the actuary. The deficit remains sustainable for the time being and will be reduced eventually as the school settles around a smaller level of operation, particularly once we have been able to move to a single campus.

The cost of generating funds includes general publicity for our services as well as outright fundraising activities. It remains in the same proportion to our voluntary income as in the previous year.

There is an exceptional item of expenditure this year. Because we have decided not to go ahead with the development of the Craigmillar Park Campus, the design costs for phase 1 of the project, which we had
previously treated as an investment in fixed assets, have been written off.

We have seen a small gain of 2% in the value of our investments over the year. The previous year’s was much bigger, but that was because the markets were still recovering from the crash in 2009.

The accounts show actuarial losses in the pension scheme (under the FRS17 method of calculation) of £1.3 million, following the previous year’s gains of £8.3 million. These fluctuations are due in large measure to the way the figures must be calculated and changes in the assumptions that underlie the figure.

Total recognised losses for the year were £83,000, which relative to the amounts of money that pass through our accounts is very close to a break even position overall. We continue to have a very strong financial reserve in relation to the size of our operations, which will serve us well through the times of change and development that lie ahead.

### Summarised Statement of Financial Activities

<table>
<thead>
<tr>
<th></th>
<th>2011/12</th>
<th>2010/11</th>
<th>Increase / Decrease</th>
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<tbody>
<tr>
<td><strong>Incoming Resources</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>From our activities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Royal Blind School</td>
<td>6,323</td>
<td>7,137</td>
<td>(11%)</td>
</tr>
<tr>
<td>Kidscene</td>
<td>17</td>
<td>-</td>
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<tr>
<td>Forward Vision</td>
<td>805</td>
<td>395</td>
<td>104%</td>
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<tr>
<td>Braeside House</td>
<td>2,554</td>
<td>2,518</td>
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<tr>
<td>Scottish Braille Press</td>
<td>1,946</td>
<td>1,535</td>
<td>27%</td>
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<tr>
<td>From other sources:</td>
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<tr>
<td>Voluntary income</td>
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<td>1,137</td>
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<tr>
<td>Net investment income</td>
<td>1,143</td>
<td>520</td>
<td>120%</td>
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<tr>
<td>Sale of property</td>
<td>655</td>
<td>-</td>
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<tr>
<td><strong>Total incoming resources</strong></td>
<td>14,539</td>
<td>13,242</td>
<td>10%</td>
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<tr>
<td><strong>Resources Expended</strong></td>
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<tr>
<td>On our activities:</td>
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<td></td>
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<tr>
<td>Royal Blind School</td>
<td>7,422</td>
<td>8,672</td>
<td>(14%)</td>
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<tr>
<td>Kidscene</td>
<td>27</td>
<td>-</td>
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<tr>
<td>Forward Vision</td>
<td>707</td>
<td>428</td>
<td>65%</td>
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<tr>
<td>Braeside House</td>
<td>2,867</td>
<td>2,759</td>
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<td>Scottish Braille Press</td>
<td>1,569</td>
<td>1,477</td>
<td>6%</td>
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<tr>
<td>Grants, service development and sundry</td>
<td>253</td>
<td>295</td>
<td>(14%)</td>
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<tr>
<td>On generating funds</td>
<td>407</td>
<td>425</td>
<td>(4%)</td>
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<tr>
<td>Governance costs</td>
<td>21</td>
<td>23</td>
<td>(9%)</td>
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<tr>
<td>Exceptional item</td>
<td>711</td>
<td>-</td>
<td></td>
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<tr>
<td><strong>Total resources expended</strong></td>
<td>13,984</td>
<td>14,079</td>
<td>(1%)</td>
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<tr>
<td>Net incoming resources from operations</td>
<td>555</td>
<td>(837)</td>
<td>(166%)</td>
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<tr>
<td>Investment gains</td>
<td>691</td>
<td>2,393</td>
<td>(71%)</td>
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<tr>
<td>Actuarial gains/(losses) on pension scheme</td>
<td>(1,329)</td>
<td>8,345</td>
<td>(116%)</td>
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<tr>
<td><strong>Total recognised gains/(losses)</strong></td>
<td>(83)</td>
<td>9,901</td>
<td>(101%)</td>
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</tbody>
</table>
### Summarised Balance Sheet as at 31 March 2012

<table>
<thead>
<tr>
<th></th>
<th>31.03.12</th>
<th>31.03.11</th>
<th>Increase / (Decrease)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£000</td>
<td>£000</td>
<td></td>
</tr>
<tr>
<td><strong>Tangible Fixed Assets</strong></td>
<td>15,623</td>
<td>16,626</td>
<td>(6%)</td>
</tr>
<tr>
<td><strong>Investments</strong></td>
<td>31,620</td>
<td>30,794</td>
<td>3%</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>47,243</td>
<td>47,420</td>
<td>(0%)</td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stock</td>
<td>48</td>
<td>47</td>
<td>2%</td>
</tr>
<tr>
<td>Debtors</td>
<td>1,041</td>
<td>988</td>
<td>5%</td>
</tr>
<tr>
<td>Cash and Bank</td>
<td>2,292</td>
<td>1,951</td>
<td>17%</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>3,381</td>
<td>2,986</td>
<td>13%</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td>717</td>
<td>843</td>
<td>(15%)</td>
</tr>
<tr>
<td><strong>Net Current Assets</strong></td>
<td>2,664</td>
<td>2,143</td>
<td>24%</td>
</tr>
<tr>
<td><strong>Net Assets excluding pension liability</strong></td>
<td>49,907</td>
<td>49,563</td>
<td>1%</td>
</tr>
<tr>
<td><strong>Pension liability</strong></td>
<td>(1,190)</td>
<td>(763)</td>
<td>56%</td>
</tr>
<tr>
<td><strong>Net Assets including pension liability</strong></td>
<td>48,717</td>
<td>48,800</td>
<td>(0%)</td>
</tr>
<tr>
<td>Represented by:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General unrestricted Funds</td>
<td>42,906</td>
<td>42,328</td>
<td>1%</td>
</tr>
<tr>
<td>Designated Funds</td>
<td>5,000</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td>Restricted Funds</td>
<td>811</td>
<td>1,472</td>
<td>(45%)</td>
</tr>
<tr>
<td><strong>Total Funds</strong></td>
<td>48,717</td>
<td>48,800</td>
<td>(0%)</td>
</tr>
</tbody>
</table>

The designated fund is for the merging of the two school campuses

**Patron**

His Royal Highness the Duke of Gloucester, K.G., G.C.V.O.

**President**

His Grace The Duke of Buccleuch and Queensberry, K.B.E.

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Dr. Barry Cullen, M.D., F.R.C.S., F.R.C.S.Ed.  
Ms Aileen McGlynn O.B.E.

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Guenn McCreaith  
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Glen Uaddell

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James Cook – Scottish Trade Union Congress  
Cllr Conor Snowden – City of Edinburgh Council  
Janis Sudgen – University of Edinburgh  
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Richard G Hellewell, BA Econ FCA

**Principal Office**

P.O. Box No. 500, Gillespie Crescent, Edinburgh, EH10 4HZ

**Auditor**

PKF (UK) LLP, Registered Auditors, 65 Haymarket Terrace, Edinburgh

**Banker**

The Royal Bank of Scotland plc, 26 Home Street, Edinburgh

**Solicitor**

Pagan Osborne, 55-56 Queen Street, Edinburgh

**Investment Manager**

Aberdeen Asset Managers Limited, Donaldson House, 97 Haymarket Terrace, Edinburgh